2013 ANNUAL REPORT The WALTON FAMILY F O U N D A T I O N

A Message from our Executive Director



Sam Walton believed in the power of opportunity to change individual lives and communities, and that anyone through hard work and determination can achieve the American dream, something he personally experienced. His wife, Helen, understood the importance of giving back. In fact, one of her favorite sayings was "It's not what you gather, but what you scatter that tells what kind of life you have lived." Their combined vision has led the Walton family to contribute more than \$5 billion to charitable organizations and causes and continues today to drive the work of the Walton Family Foundation.

In 2013, the foundation invested more than \$325 million in K-12 education reform, freshwater and marine conservation and quality of life initiatives in our home region. Family members carried forward a philanthropic approach of sustained and focused giving, believing that it is the key to achieving lasting change, and they continue to challenge the foundation to find new, innovative solutions as well as measure impact from the individual grant level to the effectiveness of overall strategies.

Our grantees continue to showcase the remarkable difference people and organizations committed to creating positive change can make.

Here are some highlights that demonstrate those efforts.

• Education – Access to high-quality schools is a basic right for all Americans, regardless of their ZIP code, background or income level, and is a necessary ingredient to enabling the kind of social mobility and opportunity that is fundamental to the American experience. There is a need to improve K-12 education for all students in all types of schools, and that requires partnership at all levels across an entire spectrum of opinions. We support high-quality schools of all types – traditional district, public charter and private – and we work to empower families to choose from a strong set of high-quality options.

When families choose, two things happen. First, those families win, and their life outcomes are changed for the better. Second, other schools of all types must respond to these high-quality choices in order to attract families and maintain enrollment.

As one of the largest funders of the public charter school movement, we fund single school startups and charter management organizations (CMOs) to expand quality schools of choice. In fact, as of 2013 one in every four public charter schools — more than 1,500 in all — has received support from the Walton Family Foundation. We believe in the power of CMOs replicating quality on a large scale, and we also value the innovation and new ideas incubated by individual public charter schools that may one day lead to broader replication.

Our longtime commitment to Teach For America has continued to fuel the placement of talented young corps members in some of our nation's lowest income communities. Not only does TFA provide energetic teachers who produce admirable results, it is also filling **a pipeline of education leaders at the classroom, school and district levels and as advocates, policy makers and elected officials**.

And because parents are at the heart of this vision, the foundation supports work that empowers parents with the information needed to choose the best school for their child. This includes the foundation's ongoing support of GreatSchools, a national nonprofit that helps parents make informed decisions about where to send their children to school. The foundation has supported the launch of both on-the-ground programs and **online tools** to reach more than 44 million people with critical school information.

A Message from our Executive Director (continued)

• Environment – With a focus on creating lasting freshwater and marine conservation solutions that help local communities thrive, our work in 2013 saw support rise both through existing projects and innovative new partnerships. In the Colorado River Basin, we continued our efforts with several partners in the region to preserve a river that serves as the environmental, economic and cultural center of the West. We also helped inspire future community leaders through our investments in Nuestro Río and its Young Leaders Water Program. That initiative brought high school students from several basin states to Washington, D.C., where they met with federal lawmakers about the need to put the river on a path to recovery.

In the **Gulf of Mexico**, we launched Operation 1-1-1, a grassroots campaign to bring together Gulf workers, community leaders and families to **draw the connection between restored ecosystems and thriving economies**. The campaign's goal is to build support to ensure the Gulf's restoration funds support conservation projects that drive our economy forward.

We also launched the Fishery Improvement Partnership Fund, a new investment model designed to combat overfishing as part of an official Clinton Global Initiative Commitment to Action. Starting with a partnership with Darden Restaurants to support the spiny lobster fishery in Honduras, the Fund will bring together fishermen, the seafood industry, government agencies and conservationists to help create more sustainable fisheries.

Home Region – Last year the foundation continued its long-standing work to improve the quality of life and enhance educational and economic opportunities for the citizens in Arkansas and the Delta region. This includes support for Arkansas public schools through funding of the Arkansas Advanced Initiative for Math and Science, an effort to increase low-income minority student enrollment in Advanced Placement classes, and funding of the Arkansas Tech University Center for Executive Leadership's Leader-to-Leader program to continue developing strong district and school leaders.

In the Delta region, the foundation continued a 20-year commitment to Teach For America's Delta region with a pledge to fund more than **1,100 corps member placements this year and next**.

And in Northwest Arkansas, the Northwest Arkansas **Razorback Regional Greenway** – which will connect six cities with off-road concrete and asphalt trails – **moved 27 miles closer to completion**.

In 2013, we supported more than **1,700** initiatives in the U.S. and around the world. In this interactive annual report, you'll find more information about the lasting progress our grantees and partners have achieved over the past year. The successes of those investments continue to inspire us to carry forward **Sam** and **Helen Walton's vision for creating opportunity so that individuals and communities can live better in today's world**.

Sincerely,

Buddy D. Philpot Executive Director

Creating Opportunities, Improving Lives

The Walton Family Foundation carries forward the timeless values of Sam and Helen Walton by creating opportunity so individuals and communities can live better. Since our founding, we have sought to spark innovation and creativity in addressing critical social and environmental issues. This enduring legacy of increasing opportunity and improving the lives of others continues to drive the work of the foundation in three distinct areas of focus:

- K-12 education reform
- Freshwater and marine conservation
- Quality of life initiatives in the foundation's home region

In 2013, we invested more than \$325 million in domestic and international projects across our core focus areas. Moving forward, we are committed to the ongoing expansion of our giving to make a positive difference in diverse communities and the lives of the people who call those communities home.

2013 GRANTEE INVESTMENTS: \$325 MILLION

\$164.2 Million

K-12 Education Reform \$93.1 Million

Freshwater and Marine Conservation

\$32.4 Million

Home Region

\$33.6 Million

Special Interest

"We're going to see if we can't shake up some of the time-honored assumptions about what you can teach people... and about how you can motivate ordinary people to do extraordinary things."

Sam Walton



"We believe that working to increase the level and intensity of support for parental choice and transformational education reform in the black community is essential to make sure every child receives an excellent education."

Ken Campbell, President, Black Alliance for Educational Options

High-Quality Education for Every American Student

The problem is straightforward. Access to high-quality schools is a basic right for all Americans, regardless of their Zip code, background or income level. It is also a necessary ingredient to enabling the kind of social mobility and opportunity that is fundamental to the American experience. Sadly, this is a right denied for far too many children, especially in our nation's low-income communities.

How do we work to change that?

We are committed to working with and investing in individuals and organizations across a broad spectrum of beliefs, yet with a common goal – to create high-quality education options of all types for all families. When families are able to choose from a strong set of high-quality options including traditional district schools, public charter schools and private schools, two things happen. First, those families win, and their life outcomes are altered significantly. Second, other schools are challenged to respond and improve. Over the past 20 years, we've learned the transformative impact of a single excellent school and when groups such as KIPP, Aspire and Uncommon Schools replicate that excellence we've begun to see positive results across entire cities. We've seen what works and are committed to bring those results and solutions to scale.

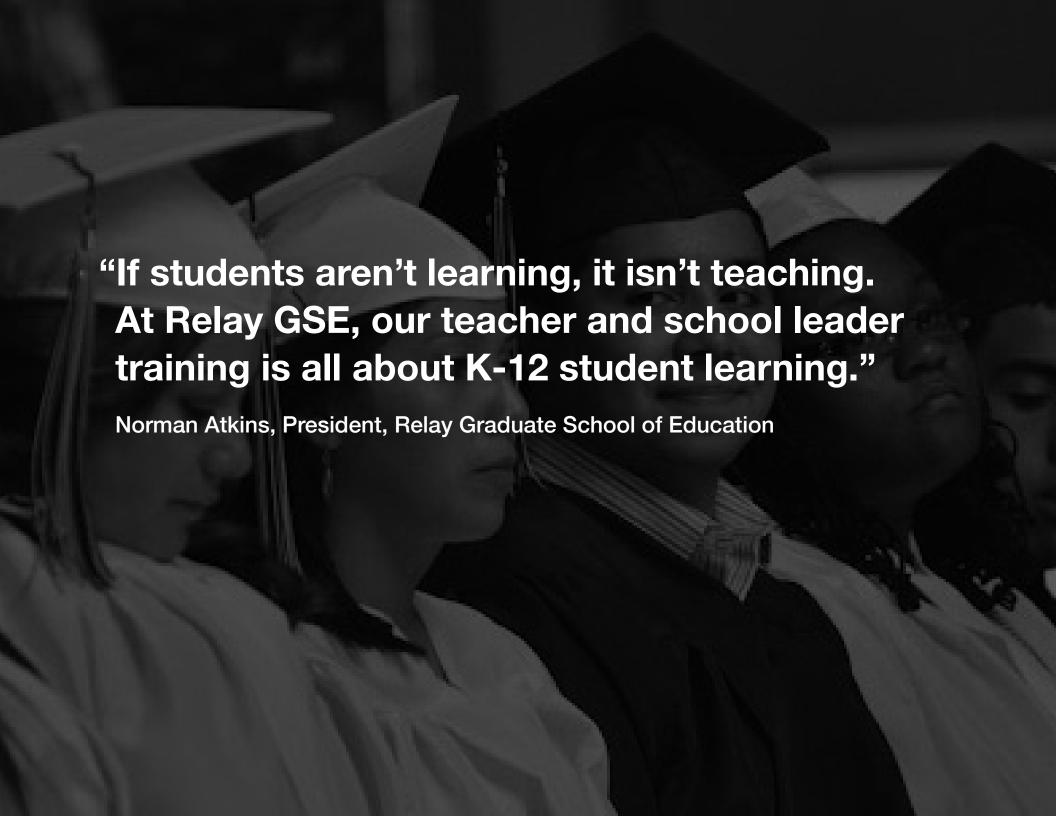
Our work in 2013 reflects a careful blend of urgency and patience. There is urgency because every parent deserves the best possible option for their child and can't wait for some far-distant change. And it requires patience, because we know that achieving lasting change requires a long-term commitment. The work is hard, and we don't have all the answers. But we are committed to creating high-quality school options for America's low-income families and are convinced this work is the single most important cause of our generation.

The annual investment we make in improving existing schools, creating new ones, and shaping public policy has helped change the lives of millions of students for the better.



A Few Highlights from 2013:

- In May 2013, Marc Sternberg took the helm as director of our K-12 Education Reform team. A former principal, teacher, and senior official for the New York City Department of Education, Sternberg shares the foundation's commitment to improving access to highquality education for all families.
- The foundation announced that it has invested more than \$330 million in public charter school grants since 1997. The Walton Family Foundation has provided startup funding to one in every four public charter schools nationally. That's 1,500 public charter schools serving over 600,000 students.
- A \$20 million commitment was made to
 Teach For America to support the recruitment,
 training and professional development of
 nearly 4,000 first- and second-year teachers
 in nine communities. The foundation is the
 largest supporter of Teach For America and
 has invested more than \$95 million in the
 organization since 1993.
- GreatSchools received continued foundation support with a \$7.5 million commitment to help the award-winning website GreatSchool.org reach more than 45 million families with information on school quality in their communities.



2013 GRANTEE INVESTMENTS: \$164.2 MILLION



1,500
Charter School Startup
Investments Made = 1 in 4

in the U.S.



\$7.5M

Toward GreatSchools
Reaching 45M Families with
Information on School Quality



To Teach For America
to Support Recruitment &
Training of 4K Quality Teachers
to Help Low-Performing Schools

New Schools for Phoenix



As the nation's sixth-largest city, Phoenix recognizes the importance of education as a driver for economic development, civic life and long-term vitality. That's why community leaders formed a coalition to raise the educational bar, after learning that only one out of every five schools in the metropolitan area earned the state's "A" rating for academic performance in the 2012-13 school year.

The solution came in the form of an innovative project called New Schools for Phoenix, designed to turn around struggling urban schools, increase the number of transformative school leaders, and create high-quality charter schools in every neighborhood. Through support from the Walton Family Foundation, the organization has a goal of opening 25 "A-rated" schools by 2020, and to recruit and equip highly motivated educators to fuel student success in urban education. These high-quality schools will primarily serve low-income families and students in the urban core, taking aim at one of the biggest causes of inequity in education and helping improve outcomes for low-income children.

"After studying excellent schools and spending two years in training and support provided through New Schools for Phoenix, we are confident that from the first day students enter our school, they will be on a path to success in college and in their careers," said Angelica Cruz, a local educator working with New Schools for Phoenix to open a school in central Phoenix by Fall 2014.

To deliver on their goal, New Schools for Phoenix is collaborating with Arizona Charter Schools Association, Phoenix Mayor Greg Stanton, Chicanos Por La Causa, and many other local organizations to recruit and train top educators and maximize program impact through piloting, testing and implementation of proven training models.

"It's an incredible opportunity to be a part of New Schools for Phoenix and to serve students who are most at-risk in our community," said Cruz. With so many highly effective educators and the foundational designs in place to transform student learning, Phoenix is changing the odds for underserved students and families and shaping the way Arizona views education.

Education Reform Grantee Spotlight **Brookings Institution**



A dramatic transformation over the last few decades is reshaping the American education system as parents feel more empowered to self-select a school for their children from a growing number of publicly funded options. While state agencies and education experts continue to debate the effectiveness of performance pay, school choice, and testing standards, one thing is certain: the demand for quality school options is profound. With more than 2.5 million students enrolled in public charter schools and nearly 300,000 attending private schools with the support of publicly funded vouchers or tax credits, the demand for school choice options across the country is not only evident, but growing every day.

To help policymakers and leaders respond, researchers from the Brown Center on Education Policy at the Brookings Institution created the Education Choice and Competition Index (ECCI) in 2011. With support from the Walton Family Foundation, the ECCI was established to provide an effective framework for efforts to improve choice and competition in districts and cities.

The ECCI ranks large school districts based on 13 categories of policy and practice. For the past three years, New Orleans' Recovery School District has held the top spot based on the variety of school options, its funding model and a number of other factors that contribute to its success.

Brookings is providing an invaluable tool for policymakers and leaders who believe in providing parents with educational options for their children. They understand that publicly funded educational alternatives to best meet a child's needs empower the student and the entire family, especially in low-income communities.

Education Reform Grantee Spotlight Center for Urban Teaching



Milwaukee parents have a decision to make, and this one gives them the opportunity to enroll their children in one of three publically funded school-choice options: a traditional public school, a public charter school, or a private school participating in their state's private school scholarship program. What does that mean for education in Milwaukee? It means a newly energized and competitive education dynamic is boosting student outcomes and reinvigorating the teaching profession in the city.

To ensure urban school children in Milwaukee receive a high-quality educational experience, The Center for Urban Teaching (CFUT) was created at the Wisconsin Lutheran College in 2001. CFUT is a pipeline for talented teachers and future leaders into Milwaukee schools. CFUT provides additional training and apprenticeship to a select number of students already enrolled in undergraduate teacher education programs in order to create a workforce of highly motivated and well-equipped talent. This extra support is paying off as students in classrooms of CFUT alumni are outperforming their peers in both reading and math. That's a measurement of success that everyone can be proud of.

And that's not all: more than 80 percent of CFUT's program alumni accept positions in Milwaukee schools with an approximate 74-percent retention after three years. According to Henry Tyson, Superintendent of St. Marcus School in Milwaukee, who has hired nine CFUT teachers at his school, "CFUT teachers, from their first day of school, are a huge asset to the students, parents and peer-teachers at our school. Because of their training and preparation, our students are achieving outstanding results."

With funding from the Walton Family Foundation, CFUT programs will prepare more than twice as many teachers by 2015-16, ensuring confident, capable educators are entering the classrooms.



Freshwater and Marine Conservation \$93.1 MILLION INVESTED



Protecting the Environment, Strengthening Communities

We firmly believe conservation solutions that make economic sense are the ones that last. From creating incentives for sustainable resource management in some of the world's most ecologically rich ocean areas, to protecting healthy river flows in the Colorado River Basin, the Walton Family Foundation is **creating new and unexpected partnerships to tackle big problems**.

Last year alone, we invested more than \$93 million in the idea that **lasting protection for our rivers**, **oceans**, **land and wildlife can go hand-in-hand with job creation and economic prosperity**. Below are a few highlights of how we brought this work to life in 2013:

- More than \$250 million stemming from the 2010 oil spill has been pledged to environmental restoration projects in the Gulf of Mexico. Foundation grantees are working to ensure that these funds are spent on restoration projects that maximize their environmental and economic benefits.
- ProNatura Noroeste, Environmental Defense Fund and the Nature Conservancy worked with officials
 in the U.S. and Mexico to design an experimental flood flow through the dry Colorado River Delta
 in Mexico, intended to restore native delta habitat. This environmental restoration project is part
 of an international agreement regarding the Colorado River that also includes funding for agricultural
 efficiency upgrades and water sharing between the two countries.
- World Wildlife Fund, one of the foundation's partners in the Eastern Tropical Pacific seascape, signed
 a Memorandum of Understanding with the government of Ecuador to implement rights-based
 management for important national and near-shore fisheries in Ecuador's waters.
- The foundation launched the Fishery Improvement Partnership Fund, a **new investment model that leverages funds from the business community** designed to combat overfishing, as part of an official **Clinton Global Initiative Commitment to Action**. The Fund will support the development and maintenance of Fishery Improvement Projects efforts to create more sustainable fisheries that bring together fishermen, the seafood industry, government agencies and conservationists.



Sharlene Leurig, Director, Sustainable Water Infrastructure Program, Ceres

2013 GRANTEE INVESTMENTS: \$93.1 MILLION



45,000
Acres Reforested in the Mississippi Alluvial Valley Since 2009



of Irrigation Efficiency & Stream Restoration Demonstration Projects Worked on By Grantees and Farmers in the Colorado River Basin



Marine Protected Areas
Established in Bird's Head
Seascape, Indonesia, since 2007,
covering 6,400 square miles

Environment Grantee SpotlightRaja Ampat Shark Sanctuary



More than 1,320 unique ocean species and 75 percent of the world's coral reef types can be found in West Papua's Raja Ampat archipelago. This breathtaking natural wonder is also home to a notable shark population, which is vital to maintaining the precious ecological balance of the archipelago. While many view these animals as the top predator in the food chain, shark hunters have posed a serious threat to the shark population – in turn, threatening the region's natural resources and the local communities who rely on a healthy ocean ecosystem for economic livelihood.

The local Raja Ampat government, through its partnerships with the Walton Family Foundation, Conservation International and The Nature Conservancy, is working to establish the approximate 18,000 square-miles of ocean surrounding the Raja Ampat islands as a shark and manta ray sanctuary, the first in Indonesia and one of only a few in the world. The effort is a bold step forward for the Raja Ampat government and has inspired the national Ministry of Marine Affairs and Fisheries to follow suit. The Ministry is currently considering a national ban on manta ray harvest and protective regulations for the most endangered shark species. Since Indonesia experiences the highest rate of shark fishing in the world, the shark sanctuary project sends a powerful environmental and political statement that these marine animals are important for ecosystems and should be safeguarded.

Several Walton Family Foundation grantees, such as Conservation International, The Nature Conservancy, Shark Savers, and Misool Ecoresort, helped form a coalition to advocate with local Raja Ampat policymakers for protections for sharks and rays that will also benefit the region's burgeoning tourism industry.

With the establishment of the shark sanctuary and a government ban on shark capture and sale, Raja's sharks can again rule the reefs. Raja Ampat is emerging as a must-visit destination for recreational divers from around the world and healthy shark populations will continue to build the region's appeal. Dive tourists have already generated more than \$1 million in tourism revenues. The continued recovery of shark populations will attract even more tourists, bringing long-term and sustained economic wealth to the region.

The Walton Family Foundation-funded efforts to protect Raja Ampat's marine life have helped local residents regain control of their natural resources and their role as stewards of the sea. That is an investment with long-term benefits to the region's ecosystem and its economy.

Environment Grantee Spotlight Colorado Water Trust Yampa River Instream Flow Lease



The Yampa River in the upper Colorado River Basin is the driving force behind the environmental and economic health of northwestern Colorado. The river and surrounding lands support a broad array of wildlife, including several endangered fish species and plant life found only in a small number of places in the world. While local ranchers depend on the river's water to sustain crops and livestock, the river is also a popular destination for recreational fishermen, kayakers and tourists.

Last summer, however, a drought in the Colorado River Basin stressed many rivers and streams, creating a situation reminiscent of the 2002 drought that devastated the region's economy and environment. In an effort to spare the river from decimation, the Colorado Water Trust – with support from the Walton Family Foundation – launched an innovative program to lease water rights in order to increase flow of the streams and support the struggling river. The program helped sustain healthy river flows and flourishing plant and wildlife populations in the river ecosystem, while ensuring the livelihood of local ranchers and farmers dependent on the water sources.

Despite the drought conditions, the water leased generated hydropower for the popular tourist town of Steamboat Springs. Its tourism economy relies on healthy river flows, and the program saved local businesses revenues they might have lost as a result of drought conditions. Further downstream, irrigators received unexpected water for their crops and livestock – a welcome boost during dire economic times.

With scientists forecasting more droughts in the western U.S. and decreased flows throughout the Colorado River Basin, thoughtful and innovative approaches like this can help ensure rivers thrive for generations to come. Through the work of its freshwater grantees, the Walton Family Foundation supports creative, community-based solutions that benefit not only rivers but also the people whose livelihoods depend on them.

Environment Grantee Spotlight Practical Farmers of Iowa Field Crops Program



Farmers play a critical role in what we eat, what we drink and even the air we breathe. As business owners, farmers also are an important part of their local economies. As a result, they need access to farmer-tested research and recommendations on how to best care for their lands while considering their bottom line.

Practical Farmers of Iowa (PFI) is a nonprofit organization that connects farmers from across the state. Through information sharing, the group works to uphold the state's strong farming tradition and share best practices that will help increase farmers' revenue and ultimately protect their valuable fields.

PFI's Field Crops program works with farmers growing a variety of crops to share both innovative and tested methods of environmentally-conscious farming while staying profitable. One way PFI is helping farmers is through advocating the use of cover crops.

With support from the Walton Family Foundation, PFI connects farmers to share ideas about how to plant cover crops during the "off" season to ensure the soil will continue its high productivity in the future. In lowa, the land is uncovered for up to six months. Without living plants, soil begins to erode and loses its ability to absorb water after rain events. Water leaving the field can carry harmful chemicals, fertilizers and other pollutants which contaminate nearby streams and rivers.

Cover crops also reduce the loss of both nitrogen and phosphorus, which are necessary for the health of future crops but difficult nutrients for famers to manage.

PFI's information sharing network has become so successful that farmers from other states are reaching out for advice on how to improve conditions in their own regions. PFI and the Walton Family Foundation are working to ensure that farmers have strong and stable revenues while protecting the quality of the land for future generations.



Home Region \$32.4 MILLION INVESTED



Building Stronger Communities at Home

We have a special commitment to the communities and timeless values that helped Sam and Helen Walton launch one of the best-known American success stories. Because of this generation-spanning interest, we invest in programs that measurably improve quality of life in our home region by creating cultural, educational and economic opportunities in Arkansas, the Northwest Arkansas region, and the Arkansas and Mississippi Delta regions.

Our investments in this area hold special interest to the Walton family and the Walton Family Foundation, as we have always been strong proponents of advancing the overall success of these areas by supporting initiatives that build stronger communities.

In 2013, grants to enhance the quality of life in our home region totaled more than \$32 million.

Here are some of the highlights:

- The foundation furthered its commitment to Arkansas public education with \$1.3 million to two
 organizations working to improve the quality of the state's K-12 schools. Investing in Arkansas
 Advanced Initiative for Math and Science and Arkansas Tech University's Leader-to-Leader program is
 part of the foundation's strategy to increase academic performance of the state's students.
- The foundation announced a **\$4.3 million grant to Teach For America**, which will increase the number of corps members placed in schools in the Arkansas and Mississippi Delta in 2013 and 2014.
- The Amazeum, a family learning center and children's museum in Northwest Arkansas, met the
 matching requirement goal of a \$10 million challenge grant commitment from the foundation and took the
 next steps toward construction of their facility. As a part of the commitment, the foundation also donated
 the land for the Amazeum, which will open in 2015.
- In 2013, more than 27 miles were added to the Northwest Arkansas Razorback Regional Greenway.
 Once open in late 2014, the 37-mile off-road, multi-use trail will link six cities in Benton and Washington counties.



2013 GRANTEE INVESTMENTS: \$32.4 MILLION



1,000+
Teach For America
Corps Members Placed in
Mississippi Delta Region



200
Trained by Arkansas Tech
University Center For
Executive Leadership
(125 AR Superintendents +
75 School Principals)



Survey Says*

High Usage of FoundationSupported Amenities:
Local Trails: 63%
Crystal Bridges: 42%
The Jones Center: 41%
Walton Arts Center: 40%

Home Region Grantee Spotlight **Downtown Bentonville Inc.**



The Walton Family Foundation has historically invested in downtown revitalization efforts throughout Northwest Arkansas. The public-private partnerships formed from these investments have proven transformative, spurring regional development and economic opportunities for local businesses and residents.

Downtown Bentonville Inc. (DBI), is an example of an organization that has leveraged opportunity and investment to create a robust community-minded association that embraces downtown living. As an independent nonprofit, they actively position the downtown area as a regional arts, culinary and entertainment district.

DBI's holistic approach to downtown redevelopment encompasses all 1,765 acres of the area, not simply the few blocks surrounding the town square. A recently announced arts corridor that will repurpose empty warehouses and industrial space in an adjoining neighborhood will further expand the downtown Bentonville experience.

To build this downtown experience, DBI has created events such as First Friday, the Farmer's Market, the Arts and Culinary Festival, and numerous other events on and around the square. The increased foot traffic downtown has resulted in many successful restaurants, galleries and shops opening, serving the community in new and unique ways.

While arts, retail and culinary attractions stand out, DBI has also leveraged the significant regional investment in the new Razorback Regional Greenway to promote healthy living and lifestyles to area residents. The Slaughter Pen and Crystal Bridges trails easily and quickly route area residents to the downtown area.

As Northwest Arkansas continues to grow and downtown revitalization efforts are being undertaken throughout the region, DBI serves as an example of a group that understands the importance of creating a dynamic experience for residents while leveraging all available assets. When done successfully, as through DBI, economic development and historic preservation not only coexist, but thrive.

Home Region Grantee Spotlight Teach For America-Delta



When given the tools to succeed, even the students who are faced with challenges as difficult as poverty can be highly successful. That's a belief of Teach For America and just one reason why The Walton Family Foundation has partnered with the organization for more than 23 years.

For more than two decades, the Walton Family Foundation has invested in improving the quality of K-12 education in the impoverished Delta region of Arkansas and Mississippi. One of the foundation's earliest and most impactful partnerships impacting public charter and district schools in those states has been the relationship with Teach For America Delta (TFA-Delta).

Our partnership with TFA-Delta is focused on recruiting and developing a diverse corps of outstanding individuals from all academic disciplines. Corps members – TFA's term for teachers – make a two-year commitment to teach in high-need schools and often become lifelong leaders in the movement to end educational inequity.

The partnership has grown from just nine corps members the first year to more than 550 corps members in 125 schools during the 2012-2013 school year. This allows TFA-Delta to reach more than 45,000 students in just one year. The foundation increased support for TFA-Delta in 2013, resulting in 582 placements in the 2013-2014 school year and 610 placements in the 2014-2015 school year.

In a region that struggles to recruit and retain talent, the influx of TFA teachers to the Arkansas and Mississippi Delta has proven very valuable. Recruited in from all over the country and having studied at some of the country's finest academic institutions, TFA-Delta teachers are powerful resources. They are terrific examples for local children as they are shown that education leads to a path of success.

The Walton Family Foundation believes that when academic expectations grow, graduation rates rise and the standard of living improves. TFA-Delta corps members are proving to be an important piece of the solution as they help a new generation of Delta residents realize long-term academic and economic success.

Home Region Grantee Spotlight Razorback Regional Greenway



The Northwest Arkansas region is leading the way on many fronts – in business and the arts, with top-tier schools, and with the soon-to-be-completed world-class, multi-use trail system.

The Razorback Regional Greenway will connect trail systems in six cities across two counties in Northwest Arkansas. Upon its completion, residents and visitors will be able to bike, walk or run from north Bentonville to Fayetteville, while intersecting areas of interest along the way including parks, amenities, shopping and schools. The Walton Family Foundation has supported the Greenway since its inception, as the trail system will be a catalyst for community engagement and healthy lifestyles.

The public-private partnership leading the project was recently recognized by green society experts for its strategic planning.

2013 GRANTEE INVESTMENTS: \$325 MILLION

\$164.2 Million

K-12 Education Reform \$93.1 Million

Freshwater and Marine Conservation

\$32.4 Million

Home Region

\$33.6 Million

Special Interest

K-12 Education Reform Grants

Shape Public Policy	Amount
100 Black Men of America, Inc.	420,000
50CAN, Inc	4,300,000
Academic Development Institute, Inc.	100,000
Alliance for School Choice, Inc.	3,163,500
America Achieves, Inc.	498,432
American Center for School Choice	100,000
American Education Finance Association Inc.	25,000
American Enterprise Institute for Public Policy Research	317,435
Arete Scholars Fund, Inc.	250,000
Arizona Charter Schools Association	400,000
Association of American Educators Foundation	362,000
Association of Missouri Charter Schools	229,802
Beacon Center of Tennessee	50,000
Bellwether Education Partners	780,339
Black Alliance for Educational Options	1,300,000
Brookings Institution	547,555
California Charter Schools Association	5,000,000
Center for Better Schools	6,000
Center for Education Reform	541,856
Charter School Partners	596,000
Children Now	350,000
Colorado League of Charter Schools	355,000
Colorado Nonprofit Development Center	375,000
Colorado Succeeds	750,000
DC Public Charter School Board	10,000
Education Commission of the States	129,262

Education Reform Now, Inc. Education Sector Inc. Education Trust, Inc. Education Writers Association EdVoice Institute for Research and Education Families for Excellent Schools, Inc. Franklin Center for Government and Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgat Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Indiana Public Charter Schools Association Inc. 120,00 120		
Education Sector Inc. Education Trust, Inc. Education Writers Association EdVoice Institute for Research and Education Families for Excellent Schools, Inc. Franklin Center for Government and Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgetown University Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice 530,54 LA Voice 120,00 125,00 200,00 20	Education Pioneers	1,162,186
Education Trust, Inc. Education Writers Association EdVoice Institute for Research and Education Families for Excellent Schools, Inc. Franklin Center for Government and Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice 530,54 LA Voice 1200,00 200,00	Education Reform Now, Inc.	2,814,600
Education Writers Association 125,00 EdVoice Institute for Research and Education 200,00 Families for Excellent Schools, Inc. 500,00 Franklin Center for Government and Public Integrity 200,00 Friends of Choice in Urban Schools 617,66 George W. Bush Foundation 103,00 Georgetown University 264,54 Georgia Charter Schools Association Inc. 650,00 Great Lakes Education Foundation 120,00 Great Oakland Public Schools Leadership Center 150,00 Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options 150,00 Illinois Network of Charter Schools 292,47 Illinois Network of Charter Schools 292,47 Institute For Justice 530,54 LA Voice 100,00	Education Sector Inc.	72,063
EdVoice Institute for Research and Education Families for Excellent Schools, Inc. Franklin Center for Government and Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Indiana Public Charter Schools Association Inc. Institute For Justice 530,54 LA Voice 1200,00 20	Education Trust, Inc.	423,000
Education Families for Excellent Schools, Inc. Franklin Center for Government and Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgetown University Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice LA Voice 500,00 200	Education Writers Association	125,000
Franklin Center for Government and Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgetown University Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice LA Voice 617,66 617		200,000
Public Integrity Friends of Choice in Urban Schools George W. Bush Foundation Georgetown University Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice 530,54 LA Voice 103,00 103,00 103,00 100,00 100,00	Families for Excellent Schools, Inc.	500,000
George W. Bush Foundation 103,00 Georgetown University 264,54 Georgia Charter Schools Association Inc. 650,00 Georgia Public Policy Foundation 120,00 Great Lakes Education Foundation 120,20 Great Oakland Public Schools Leadership Center 150,00 Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options 150,00 Hispanics for School Choice Educational Trust Fund 170,00 Indiana Public Charter Schools 750,00 Indiana Public Charter Schools 292,47 Institute For Justice 530,54 LA Voice 100,00		200,000
Georgetown University 264,54 Georgia Charter Schools Association Inc. 650,00 Georgia Public Policy Foundation 120,00 Great Lakes Education Foundation 120,20 Great Oakland Public Schools Leadership Center 150,00 Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options 150,00 Hispanics for School Choice Educational Trust Fund 170,00 Indiana Public Charter Schools 750,00 Indiana Public Charter Schools 292,47 Institute For Justice 530,54 LA Voice 100,00	Friends of Choice in Urban Schools	617,668
Georgia Charter Schools Association Inc. Georgia Public Policy Foundation Great Lakes Education Foundation Great Oakland Public Schools Leadership Center Harvard University 2,073,89 Heritage Foundation Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice 530,54 LA Voice 120,00 120,00 120,00 120,00 120,00 120,00 120,00 120,00 120,00 120,00 120,00 120,00	George W. Bush Foundation	103,000
Georgia Public Policy Foundation 120,00 Great Lakes Education Foundation 120,20 Great Oakland Public Schools Leadership Center 150,00 Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options 1326,25 Hispanics for School Choice Educational Trust Fund 111 Illinois Network of Charter Schools 750,00 Indiana Public Charter Schools 292,47 Institute For Justice 530,54 LA Voice 120,20	Georgetown University	264,545
Great Lakes Education Foundation 120,20 Great Oakland Public Schools Leadership Center 150,00 Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options 1326,25 Hispanics for School Choice Educational Trust Fund 140,25 Illinois Network of Charter Schools 750,00 Indiana Public Charter Schools 292,47 Institute For Justice 530,54 LA Voice 100,00	Georgia Charter Schools Association Inc.	650,000
Great Oakland Public Schools Leadership Center Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Association Inc. Institute For Justice LA Voice 150,00 150,00 150,00 292,47	Georgia Public Policy Foundation	120,000
Center Harvard University 2,073,89 Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Indiana Public Charter Schools Association Inc. Institute For Justice LA Voice 2,073,89 2,07 3,89 4,000 326,25 40,25	Great Lakes Education Foundation	120,205
Heritage Foundation 150,00 Hispanic Council for Reform and Educational Options 326,25 Hispanics for School Choice Educational Trust Fund 40,25 Illinois Network of Charter Schools 750,00 Indiana Public Charter Schools 292,47 Institute For Justice 530,54 LA Voice 100,000	· ·	150,000
Hispanic Council for Reform and Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Indiana Public Charter Schools Association Inc. Institute For Justice LA Voice 326,25 40,25 292,47	Harvard University	2,073,891
Educational Options Hispanics for School Choice Educational Trust Fund Illinois Network of Charter Schools Indiana Public Charter Schools Association Inc. Institute For Justice LA Voice 1326,25 40,25 750,00 292,47 100,00	Heritage Foundation	150,000
Trust Fund Illinois Network of Charter Schools Indiana Public Charter Schools Association Inc. Institute For Justice LA Voice 40,25 40,	· ·	326,250
Indiana Public Charter Schools Association Inc. Institute For Justice LA Voice 292,47 100,00		40,250
Association Inc. Institute For Justice 530,54 LA Voice 100,00	Illinois Network of Charter Schools	750,000
LA Voice 100,00		292,471
	Institute For Justice	530,547
Language Academy of Sacramento 10,00	LA Voice	100,000
	Language Academy of Sacramento	10,000
LA's Promise 150,00	LA's Promise	150,000

League of Education Voters Foundation	250,000
Louisiana Association of Public Charter Schools	444,582
Low Income Investment Fund	100,000
MAPSA - Michigan Association of Public School Academies	554,985
Marquette University	289,389
Massachusetts Charter Public School Association	350,000
MICAH Project	227,700
Milwaukee Chapter - Black Alliance for Educational Options Inc.	25,000
Milwaukee Charter School Advocates	106,101
Mississippi First	275,000
Morehouse College	240,000
National Alliance for Public Charter Schools	1,300,000
National Association of Charter School Authorizers	210,066
National Conference of State Legislatures	203,000
National Council on Teacher Quality	175,000
National Governor's Association Center for Best Practices	225,000
National Public Radio	600,000
New Jersey Charter Public Schools Association	437,052
New Schools for New Orleans Inc.	543,157
New Teacher Project Inc.	2,500,000
New Voice Strategies	150,000
Newark Charter School Fund	1,875,000
NewSchools Venture Fund	1,857,636
Northeast Charter Schools Network, Inc.	550,000

K-12 Education Reform Grants

Nova Southeastern University Inc	25,000
Oakland Community Organizations	200,000
Ohio Alliance of Public Charter Schools	184,583
OneOC	37,823
Pacific Research Institute for Public Policy	200,000
Pahara Institute	500,000
Parent Revolution, Inc.	1,995,324
Parents for Educational Freedom in North Carolina	710,000
Partnership for Los Angeles Schools	279,799
Pennsylvania Coalition of Public Charter Schools	230,000
People Acting in Community Together	200,000
Philadelphia Schools Project a/k/a Philadelphia Schools Partnership	210,000
Philanthropy Roundtable	115,000
PICO National Network	200,000
Pioneer Institute, Inc.	120,000
Policy Innovators in Education Network Inc	427,289
Reason Foundation	75,000
Rhode Island Mayoral Academies	510,000
School Choice	950,000
Show-Me Institute	40,000
Silicon Valley Community Foundation	500,000
St. Marcus Lutheran School	75,000
Stanford University Board of Trustees of the Leland Stanford Junior University	99,930
Step Up for Students	28,000
Students First Foundation	500,000

Students for Education Reform	650,000
StudentsFirst Institute	2,787,000
Synergy Academies	10,000
Teach For America	2,030,000
Tennessee Charter Schools Association	304,522
Texas Charter Schools Association	218,707
Thomas B. Fordham Institute	847,950
United Negro College Fund, Inc.	445,400
University of Arkansas Foundation Inc	307,144
University of Notre Dame	392,739
University of Washington Foundation - Center on Reinventing Public Education	250,000
I lula and I are associated North News Order and	355,081
Urban League of Greater New Orleans	333,001
Wisconsin Lutheran College	10,000
9	, , , , , , , , , , , , , , , , , , ,
Wisconsin Lutheran College	10,000
Wisconsin Lutheran College	10,000
Wisconsin Lutheran College Shape Public Policy Total	10,000 63,412,817
Wisconsin Lutheran College Shape Public Policy Total Create Quality Schools	10,000 63,412,817 Amount
Wisconsin Lutheran College Shape Public Policy Total Create Quality Schools 4.0 Schools	10,000 63,412,817 Amount 450,000
Wisconsin Lutheran College Shape Public Policy Total Create Quality Schools 4.0 Schools Accelerate Institute	10,000 63,412,817 Amount 450,000 250,000
Wisconsin Lutheran College Shape Public Policy Total Create Quality Schools 4.0 Schools Accelerate Institute Achievement First, Inc. Alliance College-Ready Academy High	10,000 63,412,817 Amount 450,000 250,000 616,000

Alliance College-Ready Middle

Alliance College-Ready Middle

Academy 12

Academy 8

250,000

250,000

Alliance College-Ready Middle Academy 9	250,000
Animo Charter Middle School #2	250,000
Arizona Autism Charter School	220,000
Arizona Charter Schools Association	200,000
Atlas Preparatory School	250,000
Bdote Learning Center	30,000
Bricolage Academy	250,000
Brighter Choice Foundation, Inc.	555,000
Building Excellent Schools, Inc	2,826,500
Building Hope	300,000
Camino Nuevo High School No. 1	250,000
CASA Academy	30,000
Charles R. Drew Charter School	250,000
Charter Fund - d/b/a CSGF Tennessee	1,000,000
Charter Fund, Inc.	14,500,000
Chicago Collegiate Charter School	220,000
Children's Scholarship Fund	8,560,000
Christel House Academy West	250,000
City on a Hill Charter Public School II	250,000
City Year Inc	227,000
Colorado Nonprofit Development Center	225,000
Cristo Rey Network	530,000
Delta Charter School of Math, Science and Technology	220,000
Denver Montessori Junior-Senior High School	250,000
DREAM Charter School	250,000
East Harlem Scholars Academy Charter School II	250,000

K-12 Education Reform Grants

Educational Enterprises, Inc.	555,000
Equitas Academy Charter School #2	250,000
Exalt Education	160,000
Excel Center Lafayette Square	250,000
Excellent Education Development, Inc.	3,550,000
Excellent Schools Detroit	301,900
Extera Public School #2	250,000
Fenton Academy for Social and Emotional Learning	250,000
Fenton Science, Technology, Engineering and Math Academy	250,000
Fortune School	250,000
Girls Athletic Leadership High School	220,000
Global Education Academy Middle School	250,000
Grand Rapids Ellington Academy of Arts and Technology	250,000
Hiawatha Leadership Academy – Northrop	250,000
High Tech High Graduate School of Education	200,000
Highline Academy at Green Valley Ranch	250,000
Horizon Charter School Academy - Belmont	250,000
Horizon Charter School Academy - McKinley Park	250,000
IFF	193,766
Indianapolis Academy of Excellence- A Challenge Foundation Academy	30,000
Inspire Academy	250,000
Ivy Bound Academy Math, Science, and Technology Middle School 2	250,000

KIPP Foundation	8,808,000
Larchmont Charter School	250,000
Lawrence D. Crocker College Prep - A School for the Arts and Technology	250,000
Lee Montessori Public Charter School	250,000
Lighthouse Academies	250,000
Local Initiatives Support Corporation	469,189
Lutheran High School Association of Greater Milwaukee	59,000
Lutheran Urban Mission Initiative Inc.	375,000
Madison-Carver Academy	220,000
Martin Luther King, Jr. Preparatory High School	250,000
Match School Foundation Inc.	150,000
Math and Science College Preparatory	30,000
Metro Charter School	250,000
Mildred Osborne Charter School	250,000
Milwaukee College Preparatory School of Wisconsin	133,000
Mind Trust Inc.	23,000
Montessori del Mundo	250,000
National School Climate Center	30,000
New Leaders	1,000,000
NewSchools Venture Fund	894,750
Northeast College Prep	250,000
Pacific Charter School Development, Inc.	2,070,000
Pataula Charter Academy - High School	250,000
Paul Habans Charter School	250,000
Philadelphia Schools Project a/k/a Philadelphia Schools Partnership	1,666,666

Polaris Charter Academy	250,000
Relay Graduate School of Education	500,000
Rocketship Education	200,000
San Antonio Area Foundation	1,500,000
Schaumburg Elementary	250,000
Schools That Can Milwaukee, Inc.	515,000
SySTEM Phoenix	30,000
Tallulah Charter School	250,000
Tennessee Charter School Incubator	611,736
The Academy Charter School	250,000
The NET Charter High School	250,000
The Oaks Academy	331,650
University of Notre Dame	486,000
Valor Academy Charter High School	250,000
VBP Indy Inc.	250,000
Venture Academy	250,000
Vision Preparatory Charter School	250,000
Vista College Preparatory	220,000
Westside Atlanta Charter School	220,000
Woodlands School, Inc.	241,200
Woodrow Wilson National Fellowship Foundation	400,000
Young Audiences Charter School	250,000
Create Quality Schools Total	70,104,357
Improve Existing Schools	Amount
Achievement Network, LTD	62,500
Aspire Public Schools	135,000
California Charter Schools Association	550,000

K-12 Education Reform Grants

Improve Existing Schools Total	20,586,114
Wisconsin Lutheran College	200,000
Teach For America (National)	15,050,000
Seton Education Partners	170,000
Partners Advancing Values in Education	100,000
Ohio Alliance of Public Charter Schools	87,461
NextGen Network Inc.	76,000
National Council of La Raza	300,000
National Association of Charter School Authorizers	1,750,000
Lutheran Urban Mission Initiative Inc.	50,000
Leading Educators Inc.	75,000
Illinois State Charter School Commission	100,000
Goodwill Education Initiatives, Inc.	300,000
Denver Public Schools	109,375
DC Public Education Fund	16,903
DC Public Charter School Board	500,000
Charter Board Partners	621,875
Center for Better Schools	332,000

Research and Evaluation	Amount
American Institutes for Research in Behavioral Sciences	185,830
Education Commission of the States	15,000
Hoover Institution, Stanford University	324,383
National Alliance for Public Charter Schools	18,000
Regents of the University of Michigan	89,032
University of Notre Dame	113,000
University of Southern California	142,035
University of Wisconsin - Madison	239,820
Research and Evaluation Total	1,127,100
Other Education Related Grants	
Other Education helated Grants	Amount
Aspen Community Charter School	Amount 333,333
Aspen Community Charter School	333,333
Aspen Community Charter School Bartlesville Public Schools	333,333 10,000
Aspen Community Charter School Bartlesville Public Schools Bentonville Public Schools	333,333 10,000 122,550
Aspen Community Charter School Bartlesville Public Schools Bentonville Public Schools Bentonville Public Schools Foundation	333,333 10,000 122,550 10,000

CEO Leadership Academy, Inc. dba Milwaukee Collegiate Academy	375,000
Compass Montessori Secondary School	33,642
Denison Independent School District	10,000
Denison ISD Education Foundation, Inc.	10,000
Great Work, Inc.	93,000
Hagedorn Little Village School	3,418,850
Harlem School of the Arts, Inc.	25,000
Lighthouse Academies	125,000
Menlo School	25,000
Messmer Catholic Schools Scholarships	10,000
New Heights Christian School	135,000
Nueva School	1,700,000
Phillips Brooks School	25,000
Prairie Grove Middle School	12,000
St. Paul's School	50,000
Teach For America	1,752,500
Teton Science Schools	170,000
Other Education Related Grants Total	8,975,375
K-12 Education Reform and Other Education Grants Total	164,205,764

Freshwater and Marine Conservation Grants

Freshwater Conservation	Amount
Colorado River:	
Alliance for Water Efficiency	262,500
American Rivers, Inc.	424,400
American Whitewater	160,000
Arizona Land and Water Trust Inc.	57,947
Bonneville Environmental Foundation	262,615
Boulder Community Foundation	200,400
Carpe Diem West	138,000
Ceres, Inc.	175,000
City First Enterprises	40,000
Cochise County	36,677
Cochise Water Project, Inc.	500,000
Colorado Environmental Coalition	129,048
Colorado Mesa University	80,116
Colorado Water Trust	546,643
Colorado Watershed Assembly	10,000
Colorado Youth Corps Association	25,000
Conservation Lands Foundation	275,000
Earth Economics	110,000
Environmental Defense Fund	1,800,936
Environmental Grantmakers Association	14,150
Friends of the Verde River Greenway	598,922
Gila Watershed Partnership of Arizona	500,000
Grand Staircase-Escalante Partners Inc	491,493
High Country Citizens Alliance	56,964
Innovation Network for Communities	35,000
Institute for Sustainable Communities	75,000
Keystone Center	25,000
National Audubon Society	312,100
National Fish and Wildlife Foundation	80,040

National Geographic Society	40,000
National Parks Conservation Association	24,762
Nature Conservancy, Inc.	1,545,963
New Fuels Alliance	41,500
New Venture Fund	2,955,437
Open Space Institute	86,550
Partners for Western Conservation	35,000
Partners in Conservation	49,325
Pronatura Noroeste AC	517,436
River Network	10,000
Southwest Conservation Corps	267,440
Tamarisk Coalition	200,000
Telluride Foundation	33,900
Theodore Roosevelt Conservation Partnership, Inc.	125,000
Town of Clarkdale Arizona	137,796
Trout Unlimited	610,650
Trust for Conservation Innovation	40,000
U.S. Fish and Wildlife Service	100,000
University of Arizona Foundation	177,992
University of California at Santa Barbara	65,000
University of Colorado Foundation	98,052
Verde River Basin Partnership	60,000
Verde Valley Land Preservation Institute	126,538
Watershed Management Group	304,384
Western Conservation Foundation	800,000
Western Resource Advocates	534,548
Wildlands Network	75,000
Yavapai College Foundation	48,220
Yuma Crossing National Heritage Area Corporation	54,233
Colorado River Total	16,587,677

Mississippi River:	
Ag Innovations	135,000
Ag Technology and Environmental Stewardship Foundation Inc.	155,000
Agricultural Watershed Institute	75,000
American Farmland Trust	133,553
Bayou Bartholomew Alliance	141,145
Biodiversity Project	180,000
Black Bear Conservation Committee	130,050
Blue Ocean Institute	26,000
Center for Rural Affairs	319,136
Ceres, Inc.	100,000
Coastal Communities Consulting	75,000
Cooperative Development Services	110,000
Cornell University	91,502
Defenders of Wildlife	100,058
Ducks Unlimited, Inc.	46,292
Environmental Defense Fund	2,718,857
Environmental Law and Policy Center of the Midwest	50,000
Environmental Working Group	175,000
Foundation for Louisiana	50,000
Greater New Orleans Development Foundation	150,000
Illinois Stewardship Alliance	55,000
Iowa Environmental Council	100,000
lowa State University of Science and Technology	60,000
Izaak Walton League of America	173,381
Keystone Center	200,000
Land Stewardship Project	142,179
Lewis and Clark Community College	200,000

Freshwater and Marine Conservation Grants

Louisiana State University and Agricultural and Mechanical College	128,259
Lower Mississippi River Conservation Committee	124,977
Lower Mississippi River Foundation	91,250
Meridian Institute	750,000
Minnesota Agricultural Water Resource Center	133,862
Minnesota Center for Environmental Advocacy	30,000
Mississippi Fish and Wildlife Foundation	200,000
Mississippi River Corridor Tennessee	75,000
Mississippi State University	141,333
Mississippi's Lower Delta Partnership	113,560
National Association of Conservation Districts	30,000
National Audubon Society	2,058,667
National Corn Growers Association Foundation	200,000
National Wildlife Federation	2,758,333
Nature Conservancy, Inc.	1,437,986
New Venture Fund	15,000
Nonprofit Knowledge Works, Inc.	100,000
Northeast Midwest Institute	250,000
Practical Farmers of Iowa	268,000
Public Affairs Research Council of Louisiana	26,000
R Street Institute	334,915
Regents of the University of Minnesota	80,000
RESOLVE Inc	39,480
Resources First Foundation	25,000
River Network	55,000
Rural Advantage	75,000

Taxpayers for Common Sense	181,250
The Corps Network	100,000
Theodore Roosevelt Conservation Partnership, Inc.	130,000
Trust for Public Land	20,600
United States Endowment for Forestry and Communities, Inc.	57,250
University of New Orleans	100,000
Winrock International	400,000
Mississippi River Total	16,422,875
Freshwater Conservation Total	33,010,552
Marine Conservation	Amount
Bird's Head Seascape:	
Conservation International Foundation	6,080,392
RARE	550,000
Sea Sanctuaries Trust	119,100
Trust for Conservation Innovation	450,000
WildAid Inc.	157,520
World Wildlife Fund	29,422
Bird's Head Seascape Total	7,386,434
Eastern Tropical Pacific Seascape:	
Conservation International Foundation	4,345,744
Consultative Group on Biological Diversity	51,785
Fondo para la Accion Ambiental y la Ninez	40,000
Forever Costa Rica Association	40,000
Nature Conservancy, Inc.	22,000
RARE	75,000

Eastern Tropical Pacific Seascape Total	4,574,528
Gulf of California:	
Centro Mexicano de Derecho Ambiental, A.C.	62,500
Consultative Group on Biological Diversity	40,000
Duke University	89,519
Ecology Project International	407,500
ICF - International Community Foundation	117,700
Intercultural Center for the Study of Deserts and Oceans	108,677
Nature Conservancy, Inc.	100,000
Noroeste Sustentable	550,000
Pronatura Noroeste AC	120,000
Regents of the University of California	125,000
SmartFish AC	154,990
Sociedad de Historia Natural Niparaja A.C.	430,000
SuMar, Voces por la Naturaleza, A.C.	77,300
Gulf of California Total	2,383,186
Gulf of Mexico:	
Department of Commerce	200,000
Environmental Defense Fund	209,065
Environmental Law Institute	225,000
Everglades Foundation, Inc.	57,000
Greater New Orleans Development Foundation	100,000
Gulf Restoration Network	80,000
National Audubon Society	200,000
Nature Conservancy, Inc.	300,000

Freshwater and Marine Conservation Grants

National Parks Conservation Association	50,000
National Wildlife Federation	200,000
New Venture Fund	897,000
Ocean Conservancy	1,552,083
Oxfam America Inc.	225,000
Society of Environmental Journalists	125,000
Theodore Roosevelt Conservation Partnership, Inc.	90,000
TruFund Financial Services, Inc.	250,000
University of South Florida Foundation, Inc.	57,000
Gulf of Mexico Total	4,817,148
Marine Priority Places Total	19,161,296
Catch Shares:	
Cape Cod Commercial Fishermen's Alliance, Inc.	220,000
Center for American Progress	100,000
Commercial Fisheries Research Foundation	30,274
Comunidad y Biodiversidad, A.C.	706,015
Environmental Defense Fund	8,500,000
Gulf of Maine Research Institute	50,000
National Fish and Wildlife Foundation	515,748
University of Washington	103,034
World Wildlife Fund	670,000
Catch Shares Total	10,895,071
Seafood Marketplace Incentives:	
American Bird Conservancy	73,313
ClientEarth	166,667

Clinton Global Initiative	19,000
Comunidad y Biodiversidad, A.C.	123,000
FishChoice Inc	85,000
Harvard University	100,000
International Seafood Sustainability Foundation Inc.	350,000
ISEAL Alliance	49,186
John G. Shedd Aquarium Society	61,580
Manta Consulting, Inc.	25,000
Marine Stewardship Council	2,500,000
Minnesota Zoo Foundation	41,320
Monterey Bay Aquarium Foundation	30,000
National Fish and Wildlife Foundation	150,000
Resources Legacy Fund	150,000
Seafood Industry Research Fund	75,000
Seaweb	229,920
Sustainable Fisheries Partnership Foundation	1,548,640
Sustainable Fishery Advocates (FishWise)	350,000
University of Washington	99,641
Wild Salmon Center	350,000
World Wildlife Fund	480,131
Seafood Market Place Incentives Total	7,057,398
Marine Conservation Total	37,113,765
Other Environment Related Grants	Amount
African Parks Foundation of America	500,000
Arizona Science Center	300,000
Aspen Center for Environmental Studies	113,634

ASU Foundation for A New American University	5,950,000
ClientEarth	75,000
Conservation International Foundation	10,000,000
Desert Botanical Garden	10,000
Ecology Project International	10,000
Environment Colorado Research and Policy Center, Inc.	10,000
Environmental Defense Fund	1,750,000
Environmental Law and Policy Center of the Midwest	40,000
Four Corners School of Outdoor Education, Inc.	25,000
Global Explorers	100,000
Grand Canyon River Guides	10,000
Grand Canyon Youth	155,279
Herring Gut Learning Center	10,000
ICF - International Community Foundation	95,000
Liberty Wildlife Rehabilitation Foundation Inc.	20,000
Nature Conservancy, Inc.	2,023,750
Noroeste Sustentable	50,000
Regents of the University of California	15,000
Resources Legacy Fund	100,000
Sea Education Association	10,000
Skytruth	75,000
Urban Ecology Center	385,000
University of California at Santa Barbara	1,146,023
Other Environment Related Grants Total	22,978,686
Environment Total	93,103,003

Home Region Grants

Arkansas Education	Amount
Accelerate Arkansas	75,000
Arkansans for Education Reform Foundation	300,202
Arkansas Aims - Arkansas Advanced Initiative for Math and Science, Inc.	437,500
Arkansas Department of Education	242,000
Arkansas Public School Resource Center	3,414,057
Arkansas Tech University	276,248
Association of American Educators Foundation	189,552
e-STEM Public Charter Schools, Inc.	318,900
Exalt Academy of Southwest Little Rock	250,000
Exalt Education	240,000
Fountain Lake School District	40,000
LISA Academy	250,000
LISA Academy-North Little Rock	250,000
Little Rock Preparatory Academy	250,000
Northwest Evaluation Association	475,200
Ozark College and Career Academy	30,000
University of Arkansas Foundation Inc	323,610
Arkansas Education Total	7,362,269
Northwest Arkansas	Amount
Arkansas Natural Resources Commission	100,000
Association of Latino Professionals in Finance and Accounting Foundation	65,100
Beaver Water District	58,250
Beaver Watershed Alliance	123,998

Bentonville Bella Vista Trailblazers Association Inc.	207,944
Bentonville Child Care and Development Center	787,487
Catholic Social Services, Diocese of Little Rock	98,000
City of Fayetteville	46,604
City of Rogers	176,013
Credit Counseling of Arkansas, Inc.	111,781
Downtown Bentonville Inc	176,189
Endeavor Foundation	5,896,028
Hispanic Scholarship Fund	91,243
Hispanic Women's Organization of Arkansas	78,521
Illinois River Watershed Partnership	200,000
Jones Trust	1,000,000
Main Street Siloam Springs, Inc.	100,000
Northwest Arkansas Community Creative Center	99,120
Northwest Arkansas Regional Planning Commission	4,867,984
Rogers Public Schools	42,500
Symphony Orchestra of Northwest Arkansas	165,971
Theatre Squared	75,000
Tricycle Theatre For Youth	134,850
University of Arkansas Foundation Inc	519,508
Upper White River Basin Foundation	25,000
Walton Arts Center Inc.	3,350,000
Watershed Conservation Resource Center	335,000
Northwest Arkansas Total	18,932,091

Delta Region of Arkansas and Mississippi	Amount
Clarksdale Municipal School District	210,046
College Initiative	130,000
Southern Bancorp Community Partners	1,598,858
Teach For America - Delta Region	4,087,500
Delta Region of Arkansas and Mississippi Total	6,026,404
Home Region Research and Evaluation	Amount
Afterschool Alliance	18,180
National Council on Crime and Delinquency	49,995
Northwest Evaluation Association	20,500
University of Arkansas Foundation Inc	79,985

Other Special Interest	Amount
(Northeastern Oklahoma) NEO A and M College Development Foundation, Inc	10,000
Alliance for Children, Inc.	25,000
Alternative Opportunities, Inc.	128,765
American Enterprise Institute for Public Policy Research	100,000
American Heart Association	20,000
American Red Cross Northern Colorado Chapter	50,000
Amon Carter Museum of Western Art	589,800
AOPA Foundation Aircraft Owners and Pilot Association	40,000
Area Agency on Aging of Northwest Arkansas Foundation	12,000
Arizona Foundation for Women, Inc.	50,000
Arkansas Arts Center Foundation	107,000
Arkansas Children's Hospital Foundation	25,000
Arkansas Community Foundation	37,500
Arkansas Extension Homemakers Council	10,000
Arkansas Family Health Foundation	10,000
Arkansas Independent Colleges and Universities - Independent College Fund of Arkansas	12,000
Arkansas Policy Foundation	10,000
Arkansas Public School Resource Center	318,783
Arkansas State Council on Economic Education (Economics Arkansas)	20,000
Arkansas Tennis Patrons Foundation	10,000
Arts Council of Oklahoma City	10,000
Aspen Journalism	42,500

Aspen Valley Medical Foundation Limited	10,000
Aspen Valley Ski-Snowboard Club, Inc.	50,000
Aspire of Green County Oklahoma	10,000
Autism Speaks	10,000
Bartlesville Community Foundation	10,000
Bentonville Bella Vista Trailblazers Association Inc.	174,174
Boston Mountain Cyclists, Inc.	15,000
Boy Scouts of America Last Frontier Council	12,500
Boy Scouts of America/Indian Nations Council, Inc.	15,000
Boys and Girls Club of Bartlesville	10,000
Boys and Girls Club of Benton County	20,000
Boys and Girls Club of Oklahoma County, Inc.	10,000
Boys and Girls Clubs of America	25,000
Boys and Girls Clubs of Metropolitan Phoenix	15,000
Broken Arrow Neighbors	10,000
Camp War Eagle, Inc.	5,341,694
Careity Foundation	25,000
CASA of Northwest Arkansas, Inc.	35,000
CASA of Palo Pinto and Parker Counties	20,000
Cato Institute	75,000
Center for Neighborhood Technology	30,000
Centers for Youth and Families, Inc.	10,000
Chicago Public Media	10,000
Children's Center, Inc.	10,000
Children's Hospital Foundation	118,395
Choate Rosemary Hall Foundation, Inc.	1,270,000

Christian Ministers Alliance, Inc.	10,000
City of Farmington	10,000
City of Fort Worth - Animal Adoption Center	20,000
City of Huntsville	10,000
City of Lawton	10,000
City of Siloam Springs	1,333,890
City Year Denver	150,000
City Year Inc	340,000
Coaching Corps	10,000
College Initiative	65,000
College of the Ozarks	25,000
College of Wooster	20,000
Colorado Bright Beginnings	100,000
Colorado College	2,000,000
Colorado Nonprofit Development Center	25,000
Colorado Therapeutic Riding Center, Inc.	10,000
Columbia College (Chicago)	20,000
Columbia College (Missouri)	10,000
Columbia University Law School	25,000
Columbus Zoological Park Association - SECORE Project	50,000
Comanche County Memorial Foundation, Inc.	15,000
Community Foundation of Jackson Hole - AKA Community Foundation of Teton Valley	110,000
Community Foundation of the Ozarks, Inc.	12,500
Community Service Council of Greater Tulsa	10,000

COMPASS For Lifelong Discovery (Early Childhood Center)	10,000
Cookson Hills Christian Ministries - Cookson Hills Christian School	40,000
Cooperative Emergency Outreach	10,000
Council for Economic Education	20,000
Council on Foundations	44,500
Crowder College Foundation, Inc.	32,000
Decision Point, Inc.	30,000
Denver Biennial of the Americas Corporation	250,000
Denver Children's Advocacy Center	419,000
Dickinson State University Foundation	320,000
Domestic Violence Intervention Services, Inc.	50,000
DonorsChoose.org	100,000
Downtown Bentonville Inc	35,449
Downtown Springdale Alliance	15,000
Dream Catchers Outdoor Adventures Inc	10,000
EAA Aviation Foundation, Inc.	50,000
Elementary Institute of Science	49,000
Enactus	150,000
Evergreen State College Foundation	10,000
Family YMCA of Bartlesville	10,000
Fay School	10,000
Fellowship of Christian Athletes	13,500
Ferncliff Camp and Conference Center	10,000
FJC A Foundation of Donor Advised Funds - (Sarika Singh Thangde Gastal)	10,000
Foothills United Way, Inc	50,000
Fort Smith Chamber Economic Development Foundation, Inc.	31,250

Fort Worth Modern Art Museum Assoc	50,000
Fort Worth Museum of Science and History	25,000
Fort Worth Zoological Association, Inc.	50,000
Friends of the Chicago River	20,000
Fuller Theological Seminary	10,000
Fundacion de Beneficencia Alejandro Rojas Sierra	838,906
Gary Comer Youth Center	12,349
Georgetown University	1,035,000
Girl Scouts - Arizona Cactus-Pine Council, Inc.	12,500
Girl Scouts - Diamonds of Arkansas Oklahoma and Texas	18,000
Gombe School of Environment and Society-USA Inc.	265,250
Governor Dummer Academy	35,000
Graland Country Day	10,000
Greater Cornerstone Community Development Project	10,000
Greenway Foundation, Inc.	25,000
Grid Alternatives	20,000
Growing Home, Inc.	85,000
Growing Power	40,000
Habitat for Humanity Greater San Francisco, Inc Peninsula Habitat for Humanity	10,000
Habitat for Humanity of Benton County, Inc.	12,500
Happy Hill Farm Children's Home, Inc.	20,000
Holy Land Christians Society, Inc.	26,000
Hoover Institution, Stanford University	10,000

Hope Women's Shelter, Inc.	15,000
Horses for Healing, Inc.	20,000
Hospice of the Hills, Inc.	10,000
Infant Crisis Services	10,000
Institute for Humane Studies	40,000
International Mountain Bicycling Association	96,674
James and Dorothy Doss Heritage and Culture Center of Parker County	10,000
Jazz at Lincoln Center	50,000
Jim Riley Outreach, Inc.	10,000
JMJ Maternity Homes	25,000
Jones Center for Families Inc.	20,000
Kappa Kappa Gamma Foundation	149,839
Kimbell Art Foundation	125,000
KIPP Tulsa Academy College Preparatory	250,000
Land Legacy	25,000
Leland Stanford Junior University	700,000
Little Rock Chamber Foundation	20,000
Living Coast Discovery Center	102,500
Los Angeles County Museum of Art	100,000
Lucile Packard Foundation for Children's Health	10,000
Mayo Clinic Arizona	100,000
MCA Denver - Museum of Contemporary Art-Denver	165,000
Mercy Health Foundation of Northwest Arkansas	15,000
Metropolitan College of New York	10,000
Mile High United Way, Inc	200,000
Museum of Northern Arizona Inc.	10,000

MyCollege Foundation	250,000
National Christian Foundation	10,000
National Cowgirl Museum and Hall of Fame, Inc.	50,000
National Cutting Horse Association Charities Found.	105,000
National Gallery of Art	100,000
National Museum of Women in the Arts, Inc.	30,000
National Park Community College Foundation, Inc.	10,000
Neighborspace	29,410
New Haven Home, Inc.	131,260
New Life Ranch, Inc.	25,000
New Venture Fund	70,000
New York Historical Society	25,000
North Arkansas Medical Foundation	10,000
North Garland County Youth Center dba Paul Bewie Boys and Girls Club	10,000
Northwest Arkansas Community College Foundation, Inc.	66,000
Northwest Arkansas Free Health Center	10,000
Northwest Arkansas Women's Shelter aka Benton County Womens Shelter	10,000
Oklahoma City Economic Development Foundation, Inc.	20,000
Olana Partnership	50,000
Old Jail Art Center	10,000
Operation One Voice	15,000
Ozark Natural Science Center, Inc.	35,000
Ozark Off Road Cyclists OORC	68,020
Park Partners of Fort Smith, Inc.	10,000

pARTners	15,000
Pea Ridge School District	10,500
Peel Compton Foundation	594,033
Performing Arts Fort Worth, Inc.	83,333
Phoenix Symphony Association	200,000
Phoenix Theatre	216,000
Plant With Purpose	10,000
Presbyterian Children's Homes and Services	15,000
Presbyterian Church USA	57,382
Prescott College	15,000
Project Gatehouse Endowment	1,250,000
Razorback Foundation, Inc.	2,007,500
Regents of the University of California f/b/o University of California, Merced	90,000
Resource Center (Plant Chicago)	25,000
Rios to Rivers	20,000
River Parks Authority	50,000
Ronald McDonald House Charities of Arkoma Inc	25,000
Salvation Army - Fayetteville	20,000
Salvation Army Colorado/Arizona	50,000
Salvation Army of Bartlesville	10,000
Salvation Army Shawnee	10,000
Samaritan Counseling and Growth Center, Inc.	10,000
San Diego Natural History Museum	951,500
Seven Hills Homeless Center	85,500
Shawnee Community Foundation	10,000
Shriners Hospitals for Children	10,000
·	

Southwest Family YMCA aka Tri-State Family YMCA	15,200
SPA Foundation (Seaplane Pilots Association)	25,000
Special Forces Charitable Trust	20,000
Springdale Rotary Charitable Foundation Trust	32,000
Stanford University	47,000
Star Rock Ministries	10,000
StreetWise	75,000
Subiaco Academy	25,000
Sustainable Northwest	100,000
Team Rwanda Cycling, Inc.	150,000
The Colorado Museum of Natural History dba Denver Museum of Nature and Science	320,000
Third Sector New England, Inc.	80,000
Trends Charitable Fund	10,000
Trout Unlimited, Inc. Alaska	45,000
Tulsa Community College Foundation	25,000
Tulsa Community Foundation	24,500
UCSD Cancer Center Foundation - U C San Diego Foundation	25,000
United Way of Northwest Arkansas	159,000
United Way of Parker County	25,000
University of Arkansas Foundation Inc	25,000
University of Colorado Foundation	25,000
University of North Carolina at Chapel Hill	27,500
University of Oklahoma Foundation, Inc.	15,000
University of the Ozarks	167,369
University Scholarships	178,886

University of Wyoming	15,000
University of Wyoming Foundation	500,000
Up With Trees	10,000
USA Cycling Development Foundation	50,000
Valley of the Sun United Way	20,000
Van Cliburn Foundation, Inc.	15,000
Vietnam Veterans of San Diego d/b/a Veterans Village of San Diego	20,000
Walmart Associates in Critical Need Fund	4,000,000
Washington County Historical Society, Inc.	10,000
Whale Foundation	10,000
William A. Farnsworth Library and Art Museum	25,000
World Services for the Blind	125,000
Young Life Foundation	10,000
Young Mens Christian Association of Lawton Oklahoma	10,000
Young Womens Christian Association of Oklahoma City	15,500
Zoological Society of San Diego	13,500
Special Interest Total	33,571,010
2013 Grants Under \$10,000	Amount
22nd Judicial District CASA, Inc.	2,500
Abundant Rain Ministries Inc.	2,000
Academie Lafayette	5,000
Ada City Schools Foundation, Inc.	2,500
Agape Mission	5,000
Aim High Academy, Inc.	2,500
Alzheimer's Arkansas Programs and Services	2,500

American Cancer Society Inc.	1,000
American Childhood Cancer Organization of Arkansas	2,700
American National Red Cross, Mile High Chapter	5,000
AR Kids Read	2,500
ARC for the River Valley	1,500
ARC Group Homes, Inc.	5,000
Argenta Community Development Corporation	2,500
Arizona Historical Society	5,000
Arizona Humane Society	2,500
Arkansas Athletes Outreach	7,500
Arkansas Governor's Mansion Association	1,000
Arkansas High School Rodeo Association	5,000
Arkansas Repertory Theatre	5,000
Arkansas Single Parent Scholarship Fund	2,500
Arkansas Special Olympics Inc.	1,000
Arkansas Symphony Orchestra Foundation	5,000
Arthritis Foundation Southeast Region	2,500
Arts Center of the Ozarks	6,000
Arts Council of Johnson County	5,000
Aspire of Southwest Missouri	5,000
Aurora R-8 School District	3,000
Bartlesville Regional United Way	1,000
Bella Vista Historical Society	1,000
Bella Vista Public Library	5,000
Benton County Historical Society	2,000
Bentonville Child Care and Development Center	3,000

5,000
5,000
2,500
2,500
5,000
2,500
3,500
5,000
2,000
8,000
5,000
2,000
2,500
2,500
5,000
3,500
6,000
5,000
2,380
4,000
7,500
3,500
2,800

Carleton College	1,425
Carroll and Madison Public Library Foundation	2,000
Carroll County Community Foundation	2,000
Carthage R-9 School Foundation	5,000
Carti Foundation, Inc.	2,500
CASA - Court Appointed Special Advocates of Grayson County	2,000
CASA of Crawford County, Inc.	1,500
CASA of the Fifth Judicial District	5,000
CASA of the Tri-Peaks	3,500
Cassville United Methodist Church	5,000
Cedarville Little Pirates Athletic Association	3,000
Center for Art and Education	2,500
Center for Children and Families, Inc.	2,500
Chaffee Crossing Historic Preservation Organization	1,000
Chamber Foundation Ottawa	5,000
Child Advocates of Silicon Valley, Inc.	5,000
Children's Center	6,000
Children's Garden Montessori School	5,000
Children's Health Council	1,000
Christian Community Care Clinic, Inc.	5,500
Christian County Museum Inc.	3,500
Church of the Pioneers Foundation	5,000
Church Women United Duncan Toy Shop	5,000
Citizens Memorial Health Care	3,500
City Connections Inc	5,000
City of Bolivar	3,500
City of Caney	1,500

City of Elkins	6,500
City of Eufaula	5,000
City of Pea Ridge	5,000
Civitan Center	5,260
CIYOTA - c/o Global Livingston Institute	5,000
Claremore Public Schools Foundation	5,000
Clarices Room of Hope	5,000
Cleveland County Christmas Store, Inc.	5,000
Coffeyville Community College Foundation	5,000
Colcord Public Schools	2,500
Columbia Public Schools	2,000
Columbus Elementary School	5,000
Communities Foundation of Oklahoma, Inc.	5,000
Community Crisis Center, Inc.	4,000
Compassion Outreach Center, Inc.	2,500
Conference of Southwest Foundations, Inc.	3,000
Conway County Center for Exceptional Children	2,630
Conway County Community Service, Inc.	8,000
Conway County Single Parent Scholarship Fund	2,630
Conway Foundation, Inc.	6,760
Council on Families in Crisis, Inc.	3,500
County Line School District	5,000
Coweta Public Schools	5,000
Creative Ideas	1,000
Crime Commission, Inc. dba Crime Prevention Network, Inc.	3,000
Crittenton Children's Center	5,000

Cross Timbers Senior Citizen Center (Mineral Wells Senior Center)	5,000
Crosslines of McDonald County, Inc.	2,500
Delaware County Historical Society	3,500
Dignity Now	3,500
Dogwood Literacy Council Siloam Springs, Arkansas	5,000
Don Bosco Community Center	5,000
Door of Faith Ministries, Inc. (Door of Faith Orphanage)	3,000
Downtown Muskogee	5,000
Duncan Public Schools Foundation	5,000
Duncan Regional Hospital Health Foundation	5,000
Eastern Sequoyah County OK Friends of the Muldrow Library	2,500
Edgewood Center for Children and Families	1,000
Edmond YMCA (Young Mens Christian Association)	2,500
Eternity Fraternity Inc A Ministry of Faith	5,000
Eureka Springs Youth Sports Association	5,000
Exalt Youth	4,000
Exploratorium	2,000
Faith Christian Family Church	3,000
Faith Medical Missions	3,000
Family Crisis and Counseling Center, Inc.	5,000
Family Resource Center, Inc.	2,500
Family Resource Services of Lonoke Inc.	2,380
Family Self Help Center, Inc.	5,000
Family Violence Center, Inc.	2,500
Farmington High School	5,000

Faulkner County Council on Aging, Inc.	4,000
Fine Arts Institute of Edmond	5,000
First Presbyterian Church	5,000
First Tee of Fort Smith Arkansas, Inc.	1,000
First United Methodist Church	2,500
Food and Shelter Inc.	5,000
Forsyth Public Library	4,000
Fort Smith Christian Women's Job Corps	8,000
Fort Smith Symphony Association, Inc.	5,000
Foundation for Springfield Public Schools	5,000
Fountain House, Inc.	7,000
Franklin County	2,500
Freedom House	5,000
Freeman-Oak Hill Health System	5,000
Friends of Marolt Park	1,000
Friends of the Alma Public Library of Alma	2,500
Friends of the Heavener Runestone LLC	5,000
Friends of the Palo Alto Junior Museum and Zoo	1,000
Friends of the Siloam Springs Library Foundation	3,500
Fun in the Son Ministries, Inc.	3,000
Gabriel's Angels	1,000
Gabriel's House, Inc.	5,000
Gaines House, Inc.	5,000
Gateway to Prevention and Recovery, Inc.	5,000
Genesis House, Inc.	5,000
Gentry Public Library Association	2,500
Gideon's International	1,000
Gift of Hope, Inc.	3,000
Girl Scouts of Alaska	5,000

Girl Scouts of Colorado (Girl Scouts Mile Hi Council)	2,000
Girl Scouts of Eastern Oklahoma aka Magic Empire Council of Girl Scouts	5,000
Girl Scouts of Western Oklahoma	5,000
Global Gardens	2,500
Good Shepherd Humane Society	1,500
Grady Memorial Hospital Foundation	4,000
Grayson County Juvenile Alternatives, Inc.	2,000
Grayson County Shelter	2,000
Greenwood Education Foundation, Inc.	1,500
Greenwood Parks Commission	5,000
Grove Public Schools - Grove School District	2,500
Guadalupe Centers Inc.	5,000
Habitat for Humanity International, Inc.	3,000
Habitat for Humanity International, Inc. (Pope County)	5,000
Habitat for Humanity International, Inc. Tahlequah	8,000
Habitat for Humanity, Inc Joplin Area	5,000
Hackett Public Schools	1,000
Hawaii Community Foundation	5,000
Hawn Foundation	1,500
Healthy Child Healthy World, Inc.	1,000
Hearts Afire Foundation	2,000
Heritage Foundation	5,000
High Aspirations Incorporated	5,000
High Country News	5,000
Hillsdale Public Schools	8,000
Historic Preservation Alliance of Arkansas, Inc.	2,000

Home Hospice of Grayson County	2,000
Hope Center	5,000
Hope Faith Ministries	5,000
Hopi Foundation	2,500
Hospital Development Foundation, Inc.	5,500
Hot Springs National Park Rotary Club Scholarship Foundation Trust	5,000
Hot Springs National Park Sister City Foundation	5,000
Hot Springs Village Animal Welfare League	5,760
Housing Opportunities Partnership Exchange	5,000
Hunger and Thirst Ministries	2,000
Inspiration Point Fine Arts Colony (Opera in the Ozarks)	5,000
Jay Community Anti-Drug Network Coalition, Inc.	2,000
Jay Public Schools Educational Foundation, Inc.	4,500
Jesus Was Homeless Inc.	3,000
John Brown University	2,500
Johnson C. Smith Theological Seminary	5,000
Joplin Business and Industrial Development Corporation	6,000
Joplin Family Y	4,000
Junior Achievement of Arkansas, Inc.	5,000
Junior Achievement of Oklahoma, Inc.	5,000
Kamo's Kids, Inc.	5,000
Kansas City Hospice, Inc.	5,000
Kansas City Symphony	5,000
Kansas University Endowment Association	5,000

Kathy Summers Memorial Benefit	2,500
Kids of Our Heroes Adventure Camp	7,000
Koweta Community Workforce	3,000
Lakota Fund	5,000
Lawton Enhancement Trust Authority	5,000
Leach Public Schools	5,000
Leadership Oklahoma, Inc.	5,000
Lebanon R-3 School District	5,000
Lebanon-Laclede Interagency on Food and Enrichment (L-LIFE)	5,000
Leflore County Historical Society, Inc.	5,000
Life Styles Foundation, Inc.	2,000
Lincoln Childcare Center, Inc.	3,000
Lincoln Public Schools	6,500
Literacy Action of Central Arkansas, Inc.	5,000
Lonoke County Safe Haven, Inc.	1,500
Lonoke Exceptional School - Lonoke	4,000
Lumberyard Arts Center, Inc.	2,500
Main Street Russellville	2,500
Main Street Siloam Springs, Inc.	5,000
Mainstream Living	2,500
Marble City Historical Society Inc	2,200
Maritime Museum Association of San Diego	1,500
Marshall Direct Fund	5,000
Marva Workshop, Inc.	2,500
McAlester Public Schools	5,000
McCune Brooks Health Care Foundation, Inc.	2,500
McDonald County Schools Foundation	2,500
Mercy Regional Health Foundation	5,000

Merlin Foundation	3,000
Methodist Family Health Foundation Inc.	2,500
Miami Public Schools Enrichment Foundation	4,000
Michael Lisnow Respite Center	5,000
Mid Peninsula Regional Open Space District	5,000
Mid-America Science Museum	7,500
Missouri Congress of Parents and Teachers	5,000
Missouri Council on Economic Education	5,000
Missouri Southern Foundation	5,000
Monarch School Project	5,000
Monett Community Outreach	2,500
Monterey Bay Aquarium Foundation	5,000
Montessori School of Englewood	8,000
Moore Norman Vocational Technical Foundation Inc dba Moore Norman Technology Center Foundation, Inc.	5,000
Moore Public School Foundation, Inc.	5,000
Mountain Climbers of Mountain Grove, Inc. dba Mountain Grove Senior Citizens Center	5,000
Mountain Home Christian Clinic, Inc.	3,000
Mountain Home Public Schools	2,500
Mt. Vernon Presbyterian Church	1,000
National Audubon Society, Inc. fbo Wildcat Glades Conservation and Audubon Center	5,000
National Court Appointed Special Advocate Association	5,000
National Marine Sanctuary Foundation	5,000

National Multiple Sclerosis Society (NMSS, Colorado Chapter)	500
National Tax Limitation Foundation	1,000
Nature Conservancy, Inc California	5,000
Neosho R-5 School District	3,000
New Beginning Childrens Homes, Inc.	5,000
Newhouse	5,000
Noel Betterment Association	2,500
Norman Public School Foundation	5,000
North Arkansas College Foundation, Inc.	5,000
North Arkansas Partnership for Health Education, Inc.	2,500
North Little Rock Kiwanis Club Charitable Foundation, Inc.	2,000
Northern California Public Broadcasting, Inc. KQED, Inc.	1,000
Northwest Arkansas Crisis Intervention Center	5,000
Northwest Organization for Animal Help	5,000
Nowata City-County Library	5,000
Nowata County Historical Society, Inc.	5,000
Nowata Public Schools	4,000
Oats, Inc.	2,500
O'Connor House	5,000
Oklahoma 4-H Foundation, Inc.	2,500
Oklahoma Caring Foundation, Inc.	2,500
Oklahoma Heritage Association, Inc.	5,000
Oklahoma State University Foundation	5,000
Oklahoma Union School	6,000
Oklahoma Womens Coalition, Inc.	5,000
Okmulgee Education Foundation	5,000

Open Arms Shelter - Lonoke County Task Force on Child Abuse and Neglect Inc.	4,000
Operation Breakthrough, Inc.	7,500
Oral Roberts University	5,000
OSU Extension Division	8,500
Our House, Inc.	5,000
Outreach International	5,000
Ozark Center	5,000
Ozark Mountain Technical Center	2,500
Ozark Rape Crisis, Inc.	3,500
Ozarks Medical Center Foundation	5,000
Palo Pinto Challenge, Inc.	5,000
Panama High School	2,500
Parents and Friends of Children and Adults, Inc. dba UAMS Family Home	7,500
PARK Foundation Inc.	5,000
Parker County Committee on Aging, Inc.	5,000
Pea Ridge Historical Society, Inc.	1,000
Pediatric Hematology Children's Assistance Fund	2,000
Peninsula Open Space Trust	1,000
People Against Cancer, Inc.	5,000
Phoenix Family Housing Corp.	5,000
Pittsburg State University	5,000
Polk County Fair and Rodeo Association	5,000
Polk County Genealogical Society	2,500
Positive Coaching Alliance	1,000
Power to the Peaceful, Inc. dba Do It For The Love Foundation	2,000
Pride in McAlester	7,900

2,500
3,500
5,000
5,000
7,000
2,000
4,000
5,000
5,000
1,000
5,000
5,000
2,000
7,000
1,300
5,000
5,000
2,000
5,000
4,500
6,000
5,500
5,000
5,000
2,500
2,500
3,500
5,000

San Jose Children's Discovery Museum	1,000
•	
Saville Center Inc	2,500
Saving Pets at Risk Incorporated	2,500
School District of Raytown Educational Foundation	5,000
School of New Hope Marion County Special Education Center	5,000
Seed Savers Exchange, Inc.	5,000
Serenity, Inc.	5,000
Shadow Buddies Foundation	5,000
Shell Knob Alliance of Churches	5,000
Shell Knob Senior Center Corporation	2,000
Single Parent Scholarship Fund	1,750
Single Parent Scholarship Fund of Benton County, Inc.	4,000
Single Parent Scholarship Fund of Northwest Arkansas, Inc.	4,500
Single Parent Scholarship Fund of Pulaski County	5,000
Skaggs Foundation	4,000
South Middlesex Opportunity Council, Inc.	5,000
Spanish Community of Wallingford	2,500
Spavinaw School	6,000
Special Olympics Oklahoma, Inc.	5,000
Springdale Schools Alumni Foundation, Inc. aka Springdale Public Schools Education Foundation	4,000
Springfield Catholic Schools	5,000
Stepping Stone School, Inc. for Exceptional Children, Inc.	2,500
Steve Nash Foundation	5,000

Stilwell Public School Foundation, Inc.	4,000
Stockton -Community Foundation of the Ozarks	3,500
Sun Angel Foundation, Inc.	5,000
Susan G. Komen Breast Cancer Foundation	5,000
Swope Health Services	5,000
Symphony Orchestra of Northwest Arkansas	5,000
Taneyville RII School District	6,000
Tarleton State University	7,500
Tech Museum of Innovation	1,000
Texas A&M University-Kingsville	5,000
Texas County Memorial Hospital Healthcare Foundation	2,500
Texas Game Warden Association, Inc.	1,000
Therapeutic Equestrian Association of McAlester	5,100
Thunderbird Challenge Inc.	6,000
Thunderbird Clubhouse Board, Inc.	2,500
Trust for Hidden Villa	1,000
Tulsa Ballet Theatre	5,000
Tulsa Boys' Home	5,000
Tulsa Global Alliance	3,000
Twin Lakes Community Foundation	4,000
U C Davis Foundation	3,000
Umoja Student Development Corporation	5,000
Unified School District 250	2,500
United Cerebral Palsy	5,000
United Way of Adair County, Inc.	5,000
United Way of Grayson County Inc.	2,000

United Way of Pottawatomie County, Inc.	4,000
University District Development Corporation	2,500
University of Arkansas Division of Agriculture	2,000
University of Baltimore Foundation	5,000
University of Central Arkansas Foundation, Inc.	2,500
University of Central Oklahoma Foundation	5,000
University of Science and Arts of Oklahoma Foundation Inc.	3,000
University of Tulsa	5,000
University of Utah - Rio Mesa Center	3,500
Urban Prep Academies	5,000
Van Buren School District Education Foundation, Inc.	3,000
Variety Health Center, Inc.	5,000
Vera Lloyd Presbyterian Home and Family Services, Inc.	8,000
Victim Center Inc.	2,500
Vinita Public Schools	3,000
Volunteer Low Cost Spay and Neuter Clinic	2,000
Wagoner Community Outreach, Inc.	2,500
Wagoner Education Foundation, Inc.	2,500
Wake Forest University	5,000
Wallingford Public Library Assoc.	2,000
Wallingford Public Schools	3,000
Walters Public Schools	5,000
Walton Arts Center Inc.	5,000
Washington Regional Medical Foundation	6,500

Washington Women in Need	5,000
Watershed Human and Community Development Agency, Inc.	5,000
West Fork School District	4,500
West Plains R-VII School District	5,000
Western Arkansas Child Development, Inc Gentry Early Learning Academy	2,500
Westside Community Association of Bartlesville Oklahoma	5,000
Westville Public Schools	2,500
Women in Safe Home Inc.	5,000
Women's Crisis Center of Taney County, Inc.	2,500
Women's Employment Network	7,500
World Brain Forum Foundation	1,000
Worldlink Foundation	7,000
YMCA of Shawnee Oklahoma, Inc.	1,000
YMCA of Southern Arizona	5,000
Young Womens Christian Association (YWCA Tulsa)	5,000
Youth and Family Resource Center, Inc.	5,000
Youth Emergency Shelter Inc. aka Citizens Advisory Committee for Pittsburg County	5,000
Youth Golf of Northwest Arkansas (First Tee of Northwest Arkansas)	5,000
Youth Services for Stephens County, Inc.	5,000
Yucatan Environmental Foundation	721
Yukon Public School Foundation for Excellence, Inc.	5,000
Grants Under \$10,000 Total	1,733,196